



# Digital Exfiltration & Departing Employees: Protecting Trade Secrets in a Modern Risk Environment

June 18, 2026



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# Speakers

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# Agenda

**1 | Why This Matters Now**

**2 | How Data Walks Out the Door**

**3 | Prevention Strategies**

**4 | Responding to Departures**

**5 | Practical Takeaways & Action Plan**



## The Business & Legal Stakes Are High

- Majority of trade secret misappropriation involves **departing employees.**
  - Exfiltration vectors have multiplied
  - Narrow window to detect and respond
  - **Loss of Competitive Advantage**
  - **Litigation Cost & Disruption**
  - **Reputational & Regulatory Risk**

**Why This Topic,  
Why Now?**



# Understanding the Threat Landscape



## How Data Walks Out the Door

### Common Exfil Techniques

- USB Devices (thumb drives, hard drives, SSDs)
- Personal computers masquerading as company computers
- BYOD (bring your own device)
  - Backups of personal devices that store company data...
- Cloud Storage (iCloud, Google Drive, Dropbox, etc.)
- Email (Business, Personal)
- Remote Desktop/Control Software (TeamViewer, GoToMyPC, etc.)
- Printed documents
- Photos/Videos using mobile devices/tablets
- **AI Platforms**



## How Data Walks Out the Door

### Behavioral Red Flags

- Unusual after-hours access or downloads
- Sudden interest in files outside job scope
  - Requests for access permissions
- Declining performance / disengagement
- Communications with competitors
- Resignation timed to project milestones

# High-Risk Data Categories

Know what you have before you can protect it.





# Prevention: Legal Agreements & Policies

A photograph showing a person's hands in a blue suit jacket signing a document on a desk. The person is holding a pen and pointing at the document. There are other papers and a yellow highlighter on the desk.

## Prevention: Legal Agreements & Policies

# Employment Agreements

- **NDA's / Confidentiality**
    - Define "Confidential Information" with precision and flexibility
    - Duration, return obligations, and post-employment hooks
    - Assignment of invention
  - **Non-Competes**
    - State-by-state enforceability
    - FTC rulemaking developments & status
    - Choice of law and venue strategy
    - Alternatives
  - **Non-Solicits (customer & employee)**
    - Customer non-solicits vs. no-hire provisions
    - Employee non-solicits — current enforceability trends
    - Tailoring scope: who, what, how long
    - Pairing with confidentiality for layered protection
  - **Return-of-Property & Cooperation**
-

A person wearing a blue suit jacket is seated at a desk, signing a document with a pen. The desk is cluttered with papers, a pen, and a yellow highlighter. The background is dark and out of focus.

## Prevention: Legal Agreements & Policies

## Acceptable Use & Technology Policies

- **BYOD: employer access, remote wipe, segregation**
- **Cloud storage, personal email / Accounts**
- **AI tool use**
- **Social media & LinkedIn**
- **Monitoring & consent disclosures — and actually monitoring**

A person wearing a blue suit is seated at a desk, signing documents. The desk is cluttered with papers, a pen, and a yellow highlighter. The background is dark and out of focus.

## Prevention: Legal Agreements & Policies

## Exit & Offboarding Protocols

- Exit interview — remind of continuing obligations.
- Written certification of return/deletion.
- Re-sign confidentiality acknowledgments.
- Trigger departing employee forensics process where warranted.



# Preventive Security & Technical Controls



## Technical Safeguards

# The Technical Control Stack

- **Identity & Access**
  - Least privilege principles
  - Just in Time (JIT) access
  - Multi-Factor Authentication (MFA)
- **Endpoint**
  - Endpoint Detection & Response (EDR)
  - Data Loss Prevention (DLP)
- **Cloud**
  - Cloud Access Security Brokers (CASB)
    - sharing controls,
    - shadow IT discovery
- **Data** classification, tagging, encryption

A photograph of a modern office interior. In the foreground, there is a long, light-colored wooden conference table with several black office chairs around it. The background shows a glass-walled office space with more desks and chairs. The ceiling has exposed pipes and circular recessed lights. The overall atmosphere is professional and contemporary.

# Employee Monitoring: Legal Guardrails

- Clear, conspicuous notice
- Written consent
- State-law variations (CA, NY, IL, CT, etc.)
- Cross-border considerations

**Monitoring  
Safeguards**



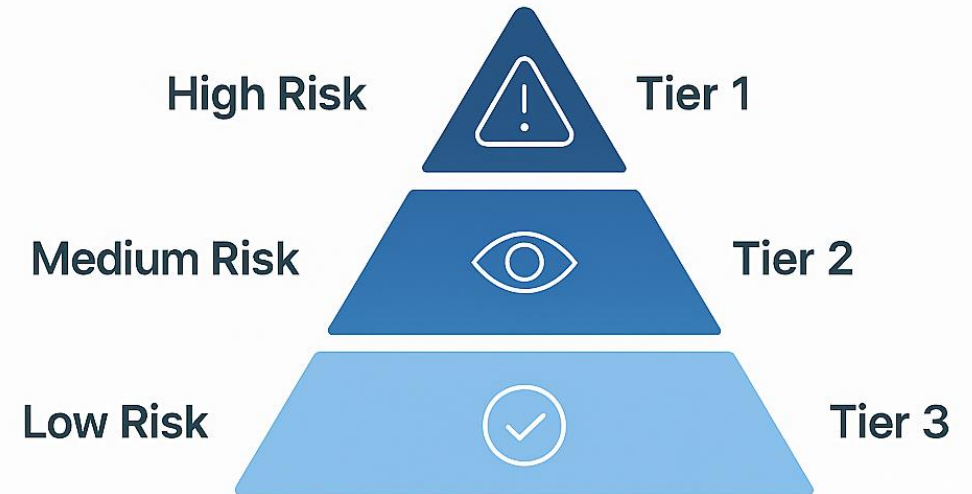
# When an Employee Departs

# Employee Departure Playbook

## Triggering an Investigation

### Risk-Tiered Approach

Not every departure warrants a deep dive



- Proactive forensic review vs. reactive investigation
- Coordinated playbook: HR + IT + Legal + Management

**Criteria for Risk-Tiering Rubric**    Role • Access • Destination • Behavior



## Forensic Investigation

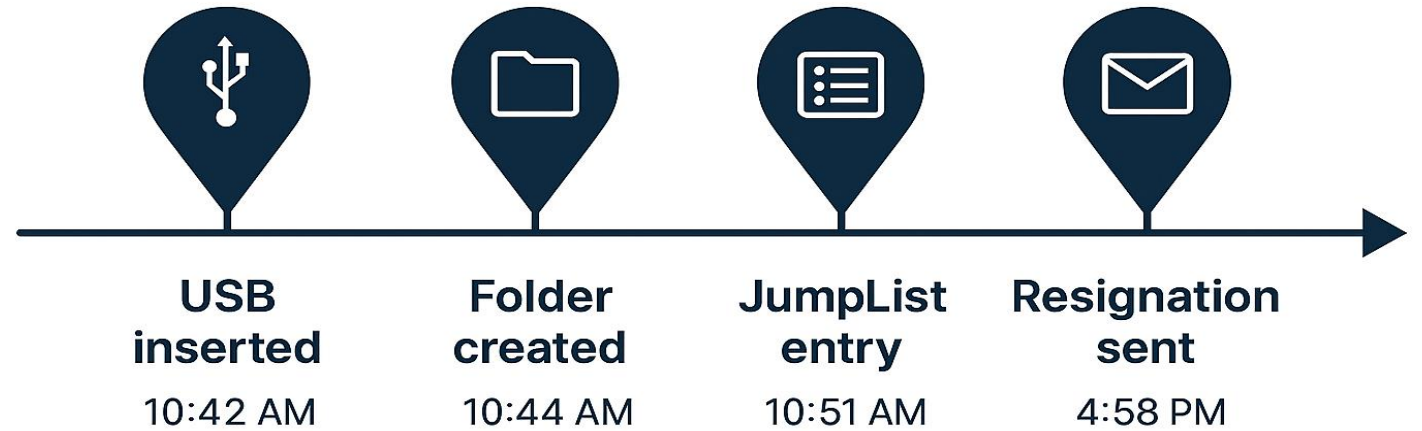
# Forensic Preservation & Evidence Collection

- Primary sources:
  - laptop image,
  - email,
  - cloud logs,
  - mobile devices,
  - badge data
- Often overlooked:
  - USB history,
  - browser artifacts,
  - printer logs,
  - chat exports,
  - mobile device pictures, videos, and audio recordings,
  - **AI tool history**

# Forensic Investigation

## Building the Narrative from Artifacts


### Forensic Artifacts



- **Stitching activity into a coherent timeline**
- **Corroboration across data sources**



# What To Do When It Happens



## What To Do When It Happens:

## Rapid Legal Response

### Pre-Litigation: Preservation & Demand

- Litigation hold
- Cease-and-desist strategy and timing
- Demand return, deletion, and certification
- **Emergency & Injunctive Relief**
  - TROs and preliminary injunctions — standards & evidence
  - Expedited discovery & forensic protocols



**What To Do When  
It Happens:**

**Considerations for  
the New Employer**

## **New Employer Liability**

- Vicarious liability & inducement claims
  - Knowledge-based theories (willful blindness)
  - Onboarding protocols that protect the company
  - Ethical walls, screening, and agreed protocols
-



# Practical Takeaways

# Takeaways

- Prevention is layered
  - legal + policy + technical
- Speed wins
  - the first 72 hours matter most
- Documentation is your best evidence
  - before, during, and after

## Action Items

- **Legal & Compliance**
    - Audit & update NDAs, non-competes, IP assignments
    - Document an exit/offboarding protocol with legal and IT checkpoints
    - Map your crown jewels
  - **HR & Management**
    - Train managers on behavioral red flags
    - Standardize exit interviews with confidentiality reminders
    - Cross-functional coordination on high-risk departures
  - **IT & Security**
    - Inventory & classify sensitive data
    - Tune DLP, logging, and egress visibility
    - Pre-build a forensic preservation playbook
    - Tabletop the departure scenario before you need it
-

# *thank you*

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**Jay Carle**

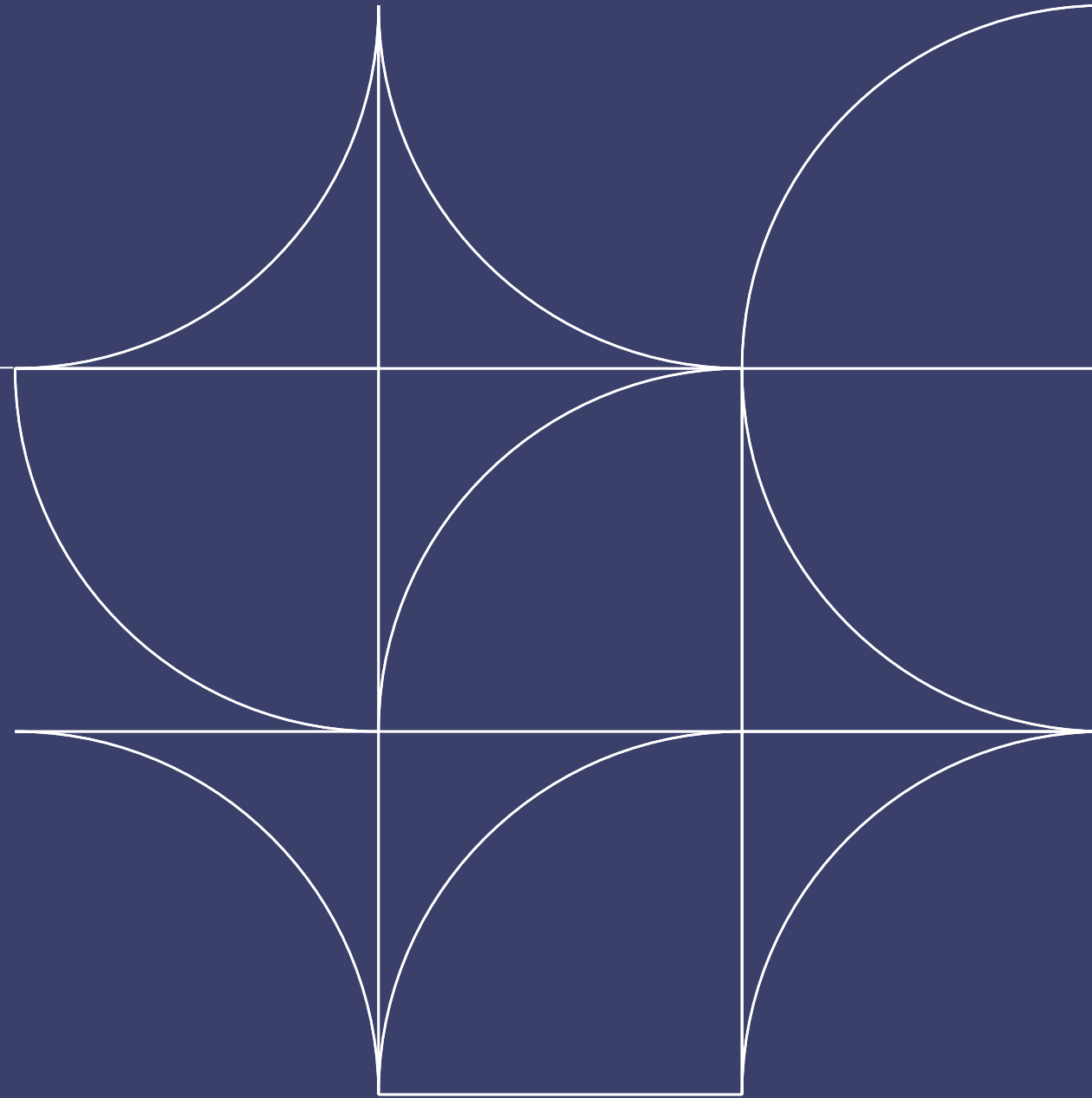
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